

## Joint Report of the Director – Place & Chief Transformation Officer

Scrutiny Programme Committee – 13 March 2017

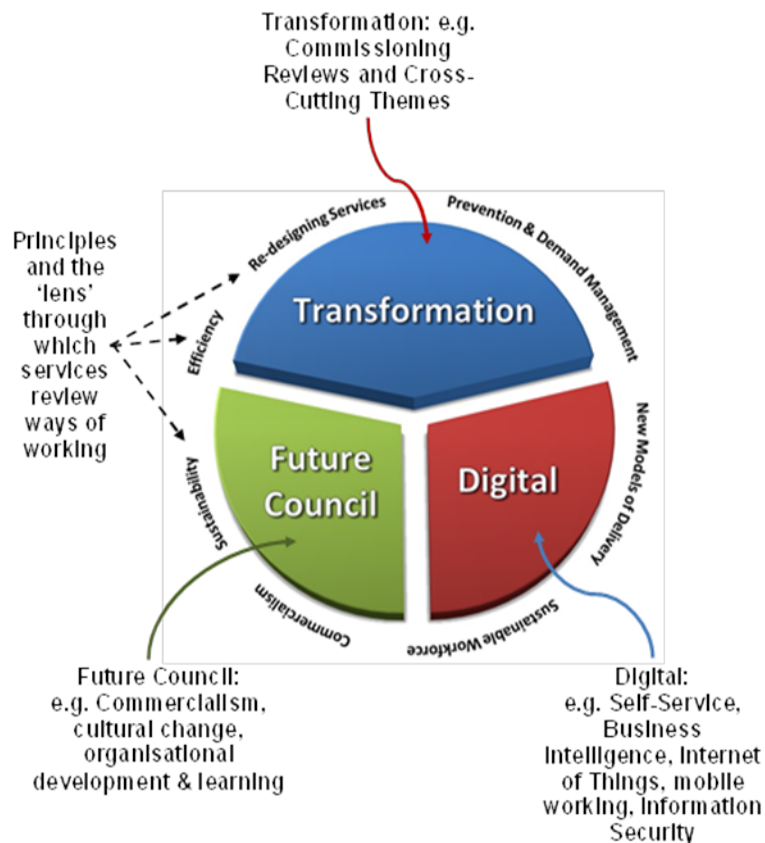
### ‘CROSS CUTTING’ PROPOSALS

<b>Purpose</b>	To consult the Committee on the proposals and process for the next phase of the proposed Sustainable Swansea Programme of Cross Cutting Proposals (Programmes)
<b>Content</b>	This report includes an outline of lessons learnt of the commissioning review process and the proposed way to build these into the future delivery of the Transformation Programme.
<b>Councillors are being asked to</b>	Give their views on the proposals and process outlined going forward
<b>Lead Councillor(s)</b>	Cabinet Member for Transformation and Performance
<b>Lead Officer(s)</b>	Director - Place, Chief Transformation Officer
<b>Report Author</b>	Martin Nicholls / Sarah Caulkin

#### 1. Introduction

- 1.1 Scrutiny will be aware of the Commissioning Review programme that has been running for the last two years as part of the Council's Sustainable Swansea Programme. This was a two year programme of reviews as agreed in 2014 and 16 reviews will have been completed by July 2017.
- 1.2 This programme has delivered some significant benefits both in terms of outcomes and cashable savings and scrutiny will have been presented with the majority of the reports as part of the pre-decision scrutiny gateway, which is embedded into the Commissioning Review Process.
- 1.3 The *Sustainable Swansea – Fit for the Future* programme is reviewed annually and adapted based on the following: Internal and external intelligence; those projects that have delivered or require changes moving forward; any new emerging priorities.

The updated model is identified below:



1.4 This report and accompanying presentation that will be given to the committee does not seek to revisit these individual reviews. It aims to outline the proposed next phase of Transformation, building on lessons learned, particularly the need for:

- A holistic and “cross cutting” approach, not solely service area specific
- An emphasis on co-production and co-design with service users and partners.

1.5 These “cross-cutting” proposals seek to:

- Have a **wider engagement** across Council services and partners
- Incorporate elements of **co-production and co-design** alongside the public and partners, balanced with the Council’s long term aims and **pressures surrounding management of demand and prevention**
- Ensure maximum **benefits to future delivery of outcomes**
- Provide advanced planning for **18/19 savings and beyond**
- **Emphasise that these are not commissioning reviews** and will be delivered via a different process.

1.6 The 'Cross Cutting' proposals have evolved from a range of sources including: baseline work undertaken in the initial commissioning reviews; budget setting discussion with Cabinet; and some legacy projects from the original programme that struggled to deliver. The initial list is below with a draft scope for each attached at **Appendix A**:

- Integrated Transportation (including Strategy and Integrated Car Parking)
- Services within the Community (incl. Asset Utilisation)
- Outcomes for Children
- Outcomes for Adults
- Regulatory Services
- Commercialism
- Capital Programme
- Prevention
- Business Support - existing
- All Catering - existing

## **2. Scrutiny Views**

2.1 As indicated above scrutiny have been involved in the pre-decision process prior to a number of reviews being presented to Cabinet. Feedback indicates this process has been very positively received, particularly in informing and challenging those reviews following on in the process.

2.2 However as the programme moves into the 'cross-cutting' phase, scrutiny views are welcome on the following:

- Overall principles of the cross cutting proposals
- Views on the draft list and any comments with regards to the indicative scope of the reviews
- Extent of the engagement of scrutiny in this programme
- Any specific views on the required stakeholder process
- Any other relevant comments

## **3. Legal Implications**

3.1 None.

## **4. Financial Implications**

4.1 None.

Background Papers: None

Legal Officer: Wendy Parkin

Finance Officer: Carl Billingsley